

MSCI Thematic Insight

Subject Area: **Robotics and AI**

The rise of the machines?

AI, robots and industrial transformation



This is an **interactive brochure**



Contents



This is an **interactive brochure**

How close are we to a world where artificial intelligence (AI) and robots are ubiquitous? A world where automation has streamlined our daily routines and where technology has fundamentally changed the way we live, work, and play.

Definitions

Artificial intelligence (AI) leverages computers and machines to mimic the problem-solving and decision-making capabilities of the human mind.¹

A robot is an autonomous machine capable of sensing its environment, carrying out computations to make decisions, and performing actions in the real world.²

Automation is the creation and application of technologies to produce and deliver goods and services with minimal human intervention.³

1 <https://www.ibm.com/topics/artificial-intelligence>
2 <https://robots.ieee.org/learn/what-is-a-robot/>
3 <https://www.techopedia.com/definition/32099/automation>

AI, robots and automation at home

From chatbots to virtual assistants, AI has changed the way people can interact with technology: whether it's navigating from A to B, deciding what to wear based on weather forecasts, choosing the night's viewing on Netflix or Amazon Prime, suggesting how we should respond with 'canned' AI email responses or even who should we fall in love with.

A group of AI experts analyzed a list of 17 common domestic tasks (from grocery shopping and laundry to teaching a child) and estimated that, on average, 39% of the time spent on each task could be automated in a decade.⁴ Automating grocery shopping was considered the easiest to accomplish (a potential 59% automation rate within the next decade) while physical childcare was the most difficult (a 21% automation rate⁵). Robotic vacuum cleaners and mops, among other domestic service robots, were 2020's best-selling robots worldwide⁶.

According to ReportLinker, the household (or domestic) robots market (robots both for repetitive tasks like floor cleaning and lawn mowing, but also entertainment, companionship and aid for seniors) can be valued at USD 8.0 billion and be expected to reach USD 18.9 billion over the next five years (a CAGR of 18.8% between 2023 and 2028)⁷. There is also a projected rise in the use of home automation and control equipment. For instance, Research and Markets predicted that the worldwide market, covering lighting, HVAC, security and entertainment and so on, to increase from USD 53.0 billion in 2021 to USD 156.6 billion by 2031⁸ (a CAGR of 12.1% from 2022 to 2031).



1 <https://www.ibm.com/topics/artificial-intelligence>
2 <https://robots.ieee.org/learn/what-is-a-robot/>
3 <https://www.techopedia.com/definition/32099/automation>
4 <https://europeansting.com/2023/04/12/domestic-chores-could-be-done-by-robots-40-of-the-time-within-a-decade-new-study/>
5 Ibid,
6 https://ifr.org/img/worldrobotics/Executive_Summary_WR_2020_Service_Robots.pdf
7 <https://finance.yahoo.com/news/household-robots-market-growth-trends-121900653.html>
8 <https://www.alliedmarketresearch.com/home-automation-and-control-market>

AI, robots and automation at work

The impact of AI, robots and automation is already being felt in many industries, from manufacturing and automotive to retail and healthcare - in automating repetitive tasks, enhancing customer experiences and promoting innovation.⁹ The AI and automation trend has been fuelled by the exponential growth in data, the growing sophistication of machine learning and the widespread deployment of cloud computing.¹⁰ These technologies have been used to streamline operations, increase productivity and reduce costs.¹¹

The manufacturing sector is leveraging automation and robots to enhance efficiency and lower expenses.¹² The industrial automation market was valued at USD 133.4 billion in 2020, and projected to reach USD 274.4 billion by 2030 (a 7.5% CAGR).¹³ The manufacturing sector encompasses the utilization of robots in assembly lines as well as self-driving vehicles that transfer materials and goods throughout factories. The industrial robot market was estimated at USD 55 billion in 2020, with around 2.7 million units in operation globally, and projected by 2028 to exceed USD 165 billion.¹⁴ Collaborative robots, or "cobots", that work alongside humans, are also becoming increasingly used in manufacturing and logistics to improve productivity and safety. According to Future Market Insights (FMI), the global market for cobots will surpass USD 2.2 billion by end-2023,

and expand at a CAGR of over 25% to 2033, to reach over USD 20.5 billion.¹⁵ Self-driving delivery robots have sensors and navigation technology to allow travel on roads, sidewalks and indoors without a "handler". Adoption has included food and package delivery, hospital logistics and hotel service. According to Inkwood Research's projections, the global market for autonomous delivery robots is expected to reach \$14.47 billion by 2030 recording a CAGR of 21.31% between 2022 and 2030.¹⁶ Robots are likely to see growth in extreme and dangerous natural and industrial environments (e.g. deep sea, outer space, nuclear reactors, chemical spills, search and rescue, domestic fires, and forest wildfires).¹⁷

Self-driving cars are one of the most high-profile examples of the impact of robotics and AI trend. There is increasing sophistication in the integration of technology in automobiles¹⁸ and the ability of self-driving cars to interpret their surroundings with AI. These vehicles receive information from cameras placed around it and detect various objects, including roads, traffic signs, other vehicles, and pedestrians.¹⁹ Next Move Strategy Consulting predicted the global market for autonomous vehicles was USD 106 billion in 2021 and would reach over USD 2.3 trillion in 2030.²⁰

AI technologies such as machine learning, decision theory and intelligent search are also supporting novel business

models and business process innovation,²¹ and have been used by companies to establish industry leadership.²² For example, Google Cloud has an AI tool to assist big-box retailers identify and assess the availability of consumer packaged goods products on shelves through videos and images obtained from e.g. ceiling-mounted cameras, camera-equipped self-driving robots, or store associates.²³ Walmart recently announced investments in supply-chain automation technologies to serve customers faster and more accurately.²⁴

The healthcare industry is also experiencing transformation with the help of robotics e.g. in surgery to perform intricate procedures with great precision and accuracy. GlobalData valued the global market for surgical robots at USD 4.6 billion in 2020, and an annual growth rate of 8.5% p.a. to reach USD 10.3 billion by 2030.²⁵ This growth is underpinned by AI integration. Stryker Corporation announced in 2023 that they will tap health data and artificial intelligence (AI) to improve surgical robot outcomes.²⁶ The implementation of AI applications in healthcare could result in an annual reduction of USD 150 billion in US healthcare costs by 2026. This cost reduction may be largely attributed to a shift from reactive to proactive healthcare: health management rather than disease treatment.²⁷



9 Sharma, Satish (2023). Future of Automation and AI in Small Businesses. In AI for Small Business: Leveraging Automation to Stay Ahead (pp 85-102). CSMFL Publications.
10 Ibid.
11 Ibid; Thatikonda, D. 2020. AI-Supply chain Risk Management during Pandemic. European Journal of Electrical Engineering and Computer Science. 4, 6 (Nov. 2020).
12 Javaid, M., Haleem, A., Singh, R., and Suman, R. 2021. Substantial capabilities of robotics in enhancing

industry 4.0 implementation, Cognitive Robotics, 1, 58-75.
13 https://www.einnews.com/pr_news/627073025/industrial-automation-market-is-estimated-to-be-us-274-40-billion-by-2030-with-a-cagr-of-7-50-by-pmi
14 <https://www.statista.com/statistics/728530/industrial-robot-market-size-worldwide/>
15 <https://marketresearchblog.org/2023/04/collaborative-robots-market-valued-at-us-2-2-billion-in-2023-and-expected-to-reach-us-20-5-billion-by-2033-driven-by-rising-demand-for-automation-and->

<flexibility-in-manufacturing/>
16 <https://www.marketresearch.com/Inkwood-Research-v4104/Global-Autonomous-Mobile-Robots-Amr-31850216/>; <https://inkwoodresearch.com/reports/autonomous-mobile-robots-market/>
17 <https://www.bntimes.com/technology/5-industries-which-need-robots-that-handle-extreme-environments>
18 <https://europeansting.com/2023/04/05/3-ways-intelligent-cars-can-positively-impact-our-daily-mobility/>

19 <https://me.pcmag.com/en/news/16012/what-is-artificial-intelligence-ai>
20 <https://www.statista.com/statistics/1224515/av-market-size-worldwide-forecast/>
21 Jana Koehler. Business Process Innovation with Artificial Intelligence: Levering Benefits and Controlling Operational Risks, European Business & Management, Volume 4, Issue 2, March 2018, pp. 55-66.
22 Leszkiewicz, A., Hormann, T. and Krafft, M.(2022). "Smart Business and the Social Value of AI".

Bondarouk, T. and Olivas-Luján, M.R. (Ed.) Smart Industry – Better Management (Advanced Series in Management, Vol. 28). Emerald Publishing Limited, Bingley, pp. 19-34.
23 <https://www.wsj.com/articles/google-cloud-introduces-shelf-inventory-ai-tool-for-retailers-11673549442>
24 <https://www.marketbeat.com/originals/walmart-makes-moves-for-efficiency-with-robots-to-spur-sales/>
25 <https://www.medicaldevice-network.com/data->

<insights/top-ranked-medical-companies-in-robotics/>
26 <https://www.medicaldesignandoutsourcing.com/stryker-mako-surgical-robotics-enabling-technology-ai-health-data/>
27 <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7325854/>

What trends are supporting growth for AI, robots and automation?

Ageing Population

By 2030, the share of the population aged 60 years and over will increase from 1 billion in 2020 to 1.4 billion, according to the WHO, and hit 2.1 billion by 2050.²⁸ The number of individuals aged 80 and over will also triple to reach a total of 426 million.

E-commerce

Rapid growth is driving demand in the logistics sector. Companies like Fanuc develop automation solutions for e-commerce fulfilment.²⁹

Advancements in technology

The computing power of machines has increased exponentially: combined with more sophisticated algorithms, machines may learn rapidly from data and improve their performance over time.³⁰ Robots can now perform more complex tasks with greater accuracy and efficiency. Nvidia Corp. and Oracle announced a partnership in 2022 to incorporate tens of thousands of Nvidia GPUs into Oracle's AI infrastructure to develop a 'supercomputer' in the cloud.³¹ Advances in sensors (LIDAR, RADAR, ultrasonic) are employed by autonomous robots to support real-time navigation and obstacle avoidance.³²

Rapid urbanization

The UN projects 68% of the world population will live in urban areas by 2050.³³ This trend should support demand for cleaning robots and humanoid robots for entertainment and companionship.

Labor shortages

The post-pandemic labor shortage led to an increased interest in robots across industrial and consumer industries, including the introduction of robots as instructors in education and even surfing!³⁴ According to the National Restaurant Association, the restaurant sector had a US workforce of 15 million people at end 2022: some 400,000 below 2019 levels.³⁵ In Asia, companies have embraced robot servers: Pizza Hut has deployed them in 1,000 of its restaurants in China, but to-date the U.S. has only seen small tests by some chains.³⁶

Focus on sustainability

Autonomous robots not only enhance operational efficiency, but they also offer other sustainability (environmental) benefits. For example, EcoRobotix launched an autonomous robot in 2021 for precise weeding in agriculture, with a promised reduction in herbicide use of up to 95%.³⁷

28 <https://www.who.int/news-room/fact-sheets/detail/ageing-and-health>
29 <https://roboticsandautomationnews.com/2020/11/27/fanuc-and-plus-one-robotics-develop-automation-solutions-for-e-commerce-fulfillment/38566/>
30 Minh, D., Xiang Wang, H., Fen Li, Y. and Nguyen, T.N. (2022), "Explainable artificial intelligence: a comprehensive review", *Artificial Intelligence Review*, 55, pp. 3503-3568; <https://www.forbes.com/sites/bernardmarr/2022/02/21/the-top-10-tech-trends-in-2022-everyone-must-be-ready-for-now/?sh=1146f763827d>; <https://www.weforum.org/agenda/2022/07/top-10-trends-in-tech/>
31 <https://venturebeat.com/ai/nvidia-and-oracle-announce-expanded-cloud-ai-partnership/>
32 https://www.novuslight.com/autonomous-robots-market-is-predicted-to-grow-at-nearly-17-by-2030_N12777.html
33 <https://www.un.org/development/desa/en/news/population/2018-revision-of-world-urbanization-prospects.html>
34 <https://www.surfertoday.com/surfing/will-robot-surfers-ever-replace-human-surf-instructors>
35 <https://fortune.com/2023/04/06/restaurant-labor-shortage-servers-waiters-robots/>
36 Ibid.
37 <https://innovationorigins.com/en/weeding-robot-saves-nearly-100-on-pesticides-2/>

The benefits of AI, robots and automation for businesses

AI tools are ideal for lifting productivity by accessing vast amounts of information, performing complex computations at high speed and supporting pattern recognition and prediction.³⁸ In 2016, the DeepMind's AlphaGo AI system beat the grandmaster Lee Sedol in the ancient Chinese game Go in just five games. The fastest human typist can produce 212 words per minute³⁹ but an AI language model like GPT-3 can generate text at over 4,000 words per second.⁴⁰

AI can help improve human decision-making processes and productivity via context-relevant pattern recognition, pattern learning and intelligent data analysis.⁴¹ Machine learning algorithms have been used to analyze medical records and predict the likelihood of certain diseases or health conditions. Research from South Korea saw AI systems show superior performance in identifying invasive T1 cancers in early stages.⁴² The tool had a detection rate of 91% for T1 cancers and 87% for node-negative cancers, while the group of radiologists detected 74% for both types. With the AI tool alone, the rate for detecting breast cancer was 88.8%, while for the radiologists, it was 75.3%. However, when radiologists were aided by the AI, accuracy increased to 84.8%. Similarly, a study by researchers at the Florida International University indicated that a stroke could be rapidly diagnosed, with an accuracy rate of 83%, with a machine learning (ML) algorithm that integrates hospital data and social health markers. The

indication can be made before any lab tests or imaging, and so provide a control on misdiagnosis as well as improved patient monitoring.⁴³

In another arena, technology such as Advanced Driver Assistance Systems (ADAS), which uses sensors and cameras to detect objects on the road and assist the driver in controlling the car, accelerate progress towards zero road deaths.⁴⁴ Autonomous vehicles will likely become more common on our roads, with self-driving cars and trucks increasingly reliable and efficient. The National Highway Traffic Safety Administration (NHTSA) noted that over 90% of the traffic accidents are due to a human driver error,⁴⁵ while ICDP, a specialist international automotive research consultancy, forecasted that adoption of ADAS in Europe could lower the number of accidents by around 15% by 2030.⁴⁶ Robots, automation, and AI can also improve safety in physically demanding work environments. A study by the Bank of Korea suggested that use of robots could reduce injury rates by 8%.⁴⁷

Recent breakthroughs in generative AI (algorithms used to create new content, including audio, code, images, text, simulations, and videos⁴⁸), such as ChatGPT, Bing Chat and Google Bard that give us "complete" (if sometimes hallucinatory) content based on our text prompts; DeepMind's

AlphaCode that writes computer programs at a competitive level; and DALL-E and MidJourney, that can create credible graphics and artistic images from a "requirements" description, have the potential to be highly disruptive to the global economy and patterns of work. Goldman Sachs has estimated that such innovations could drive a 7% (or almost USD 7 trillion) increase in global GDP and a 1.5 percentage points increase in productivity over a 10-year period.⁴⁹ PwC suggested AI could contribute USD 15.7 trillion in total to the global economy by 2030, with the largest gains expected in China (26% GDP boost by 2030) and North America (a 14.5% GDP by 2030)⁵⁰. Similarly, Accenture has gauged that AI has the capacity to enhance profitability rates by 38% on average and generate an economic increase of USD 14 trillion across 16 industries in 12 economies by 2035.⁵¹



38 https://thenextweb.com/news/new-jobs-generative-ai-future?utm_source=social&utm_medium=feed&utm_campaign=profeed

39 <https://www.academyoflearning.com/blog/the-fastest-typists-in-the-world-past-and-present/>

40 <https://chat.openai.com>

41 Hokey Min (2010) Artificial intelligence in supply chain management: theory and applications, International Journal of Logistics Research and Applications, 13:1, 13-39

42 [https://www.thelancet.com/journals/landig/article/PIIS2589-7500\(20\)30003-0/fulltext](https://www.thelancet.com/journals/landig/article/PIIS2589-7500(20)30003-0/fulltext)

43 <https://www.healthcareitnews.com/news/asia/ai-helps-radiologists-improve-accuracy-breast-cancer-detection-lesser-recalls>

44 <https://www.hospimedica.com/artificial-intelligence/articles/294796801/machine-learning-algorithm-diagnoses-stroke-with-83-accuracy.html>

44 <https://europeansting.com/2023/04/05/3-ways-intelligent-cars-can-positively-impact-our-daily-mobility/>

45 <https://crashstats.nhtsa.dot.gov/Api/Public/ViewPublication/812115>

46 <https://www.am-online.com/news/aftersales/2018/07/03/crash-repair-market-to-reduce-by-17-by-2030-due-to-advanced-driver-systems-says-icdp>

47 https://www.koreatimes.co.kr/www/biz/2023/03/126_346177.html

48 <https://www.mckinsey.com/featured-insights/mckinsey-explainers/what-is-generative-ai>

49 <https://www.goldmansachs.com/insights/pages/generative-ai-could-raise-global-gdp-by-7-percent.html>

50 <https://www.pwc.com/gx/en/issues/data-and-analytics/publications/artificial-intelligence-study.html>

51 https://www.accenture.com/fr-fr/_acnmedia/36dc7f76eab444cab6a7f44017cc3997.pdf

Conclusion

AI, robots and automation are rapidly transforming our world: from self-driving cars to robotic surgeries, the impact of these technologies is already being observed in every industry. While this transformation holds the promise of increased efficiency and productivity, it has also raised important questions about the role of technology in our lives, the potential displacement of human workers and the ethical implications of creating intelligent machines, especially with the controversy of biased training datasets and weak anchoring in truth.

Goldman Sachs has calculated that 63% of the US workforce would be impacted by AI while a further 30% working in physical or outdoor jobs could be unaffected.⁵² Approximately 7% of American workers are at risk of being replaced by generative AI with at least 50% of their job tasks in scope of such technology.⁵³ Although automation has the potential to displace certain jobs, historical trends have shown that the creation of new jobs has typically balanced out this effect. Earlier technological advancements triggered the emergence of roles such as webpage designers, software developers and digital marketing professionals. The creation of new positions resulting from technological advances accounted for over 85% of the employment growth in the past 80 years.⁵⁴ Economist David Autor found that 60% of today's occupations didn't even exist in 1940.⁵⁵

What are the ethical implications of relying on AI, robots and automation too heavily? Technologies by themselves are not inherently evil. It's how we choose to implement them and use them that determines their societal impact. Visual and

text training sets for AI recognition-based applications and the calibration of generative AI have been regularly criticized for inherent sexism and racism. That has led to real social effects in their use by law enforcement, for example, as well as embarrassment and alarm for tech companies who have rapidly withdrawn or re-configured chatbots, even those built on the latest large language models.⁵⁶ AI can support creative ideation in many industries but equally it can be used to break the sort of passwords widely used in practice as part of the digital economy. An AI tool successfully cracked more than 50% of the passwords it was given in less than a minute, and 65% of them in under an hour.⁵⁷ There are also concerns that the use of AI and other advanced technologies could lead to a dystopian future like the totalitarian society depicted in George Orwell's novel 1984, where the government uses surveillance and propaganda to control every aspect of people's lives, where individual freedom and privacy are non-existent, and "truth" has no permanence. Such fears have been amplified by observation of countries where this model is already closer to current reality, as well as the social influence and aggressive data-gathering of many of the tech giants that have led the growth of surveillance capitalism. These issues need to be worked through and may need legislation and regulation so that technology is used in a complementary way to improve lives in a responsible and sustainable way.

MSCI would like to thank **Costas Andriopoulos**, who is a **Professor of Innovation and Entrepreneurship at Bayes Business School**, for useful discussions and insightful analysis of this megatrend, which have greatly facilitated the preparation of this document.

His research focuses on organisational ambidexterity: **How companies can excel at both incremental and radical innovation.**

52 <https://www.personneltoday.com/hr/generative-ai-predictions/>
53 <https://www.ft.com/content/7dec4483-ad34-4007-bb3a-7ac925643999>
54 <https://www.goldmansachs.com/insights/pages/generative-ai-could-raise-global-gdp-by-7-percent.html>
55 <https://www.emergingtechbrew.com/stories/2021/04/25/myth-automation-eliminates-work>
56 See, for example, "An AI saw a cropped photo of AOC. It autocompleted her wearing a bikini", MIT Technology Review, January 2021; "How it feels to be sexually objectified by an AI", MIT Technology Review, December 2022; "Racial Discrimination in Face Recognition Technology", Science Policy and Social Justice Blog, Harvard University; "Facial recognition use by South Wales Police ruled unlawful", BBC News, 11 August 2020; "Studying Bias in GANs through the Lens of Race", Arxiv 2022; "The efforts to make text-based AI less racist and terrible", Wired June 2021.
57 <https://www.pcworld.com/article/1782671/ai-can-crack-most-passwords-faster-than-you-can-read-this-article.html>





Contact us

AMERICAS

US	+1 888 588 4567 (toll free)
Canada	+1 416 628 1007
Brazil	+55 11 4040 7830
Mexico	+52 81 1253 4020

ASIA PACIFIC

China	North: 10800 852 1032 (toll free) South: 10800 152 1032 (toll free)
Hong Kong	+852 2844 9333
India	+91 22 6784 9160
Malaysia	1800818185 (toll free)
South Korea	00798 8521 3392 (toll free)
Singapore	800 852 3749 (toll free)
Australia	+612 9033 9333
Taiwan	008 0112 7513 (toll free)
Thailand	0018 0015 6207 7181 (toll free)
Japan	+81 3 4579 0333

EUROPE, MIDDLE EAST & AFRICA

South Africa	+27 21 673 0103
Germany	+49 69 133 859 00
Switzerland	+41 22 817 9400
United Kingdom	+44 20 7618 2222
Italy	+39 025 849 0415
France	+33 17 6769 810

About MSCI

MSCI is a leading provider of critical decision support tools and services for the global investment community. With over 50 years of expertise in research, data and technology, we power better investment decisions by enabling clients to understand and analyze key drivers of risk and return and confidently build more effective portfolios. We create industry-leading research-enhanced solutions that clients use to gain insight into and improve transparency across the investment process.

To learn more, please visit www.msci.com

The information contained herein (the "Information") may not be reproduced or disseminated in whole or in part without prior written permission from MSCI. The Information may not be used to verify or correct other data, to create any derivative works, to create indexes, risk models, or analytics, or in connection with issuing, offering, sponsoring, managing or marketing any securities, portfolios, financial products or other investment vehicles. Historical data and analysis should not be taken as an indication or guarantee of any future performance, analysis, forecast or prediction. None of the Information or MSCI index or other product or service constitutes an offer to buy or sell, or a promotion or recommendation of, any security, financial instrument or product or trading strategy. Further, none of the Information or any MSCI index is intended to constitute investment advice or a recommendation to make (or refrain from making) any kind of investment decision and may not be relied on as such. MSCI ESG and climate ratings, research and data are produced by MSCI ESG Research LLC, a subsidiary of MSCI Inc. MSCI ESG Indexes, Analytics and Real Estate are products of MSCI Inc. that utilize information from MSCI ESG Research LLC. MSCI Indexes are administered by MSCI Limited (UK). The Information is provided "as is" and the user of the Information assumes the entire risk of any use it may make or permit to be made of the Information. NONE OF MSCI INC. OR ANY OF ITS SUBSIDIARIES OR ITS OR THEIR DIRECT OR INDIRECT SUPPLIERS OR ANY THIRD PARTY INVOLVED IN MAKING OR COMPILING THE INFORMATION (EACH, AN "INFORMATION PROVIDER") MAKES ANY WARRANTIES OR REPRESENTATIONS AND, TO THE MAXIMUM EXTENT PERMITTED BY LAW, EACH INFORMATION PROVIDER HEREBY EXPRESSLY DISCLAIMS ALL IMPLIED WARRANTIES, INCLUDING WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE. WITHOUT LIMITING ANY OF THE FOREGOING AND TO THE MAXIMUM EXTENT PERMITTED BY LAW, IN NO EVENT SHALL ANY OF THE INFORMATION PROVIDERS HAVE ANY LIABILITY REGARDING ANY OF THE INFORMATION FOR ANY DIRECT, INDIRECT, SPECIAL, PUNITIVE, CONSEQUENTIAL (INCLUDING LOST PROFITS) OR ANY OTHER DAMAGES EVEN IF NOTIFIED OF THE POSSIBILITY OF SUCH DAMAGES. The foregoing shall not exclude or limit any liability that may not by applicable law be excluded or limited. Privacy notice: For information about how MSCI collects and uses personal data, please refer to our Privacy Notice at <https://www.msci.com/privacy-pledge>.